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MENORANDUM FOR: Deputy to the DCI for the Intelligence Community

SUBJECT: Future Role of Training in the Agency and the
Intelligence Community

REFERENCE: Your memo, dtd. 12 July 1976, Same Subject.

25X1A

1. This responds to the referent memorandum in which you requested our comments on a proposal to the National Foreign Intelligence Board that a DCID be issued which would establish a National Foreign Intelligence Training and Education Committee.

2. We agree that there is a need for increased attention to foreign intelligence training and that a Community approach to the enhancement of an education program has merit. We believe that a DCID along the order of the proposed draft would be an appropriate means of addressing the issue. However, the Mission as presently outlined suggests implementation of a concept which we think first needs careful evaluative examination and study. We suggest that the Mission be recast to call for a set of proposals which would be presented for DCI and NFIB consideration.

3. As you may know, [REDACTED] (USN), a former military detailee to the Intelligence Community Staff, undertook an extensive intelligence training survey which addressed in varying degrees several of the points in the proposed DCID. A voluminous report resulted from his survey and, in fact, the existence of the Office of Training's current Military Operations Training Course is partly attributable to this study. Since the study was quite comprehensive and since it is relatively recent (it was completed in early 1974), the tasking of the proposed Committee should draw on the work already done. We, therefore, suggest a review of the study to ensure that the points covered in the DCID are stated with this in mind.

4. You made reference in your transmittal to the proposal of the former Director of Training that the Agency's Office of Training be converted into a National Intelligence Institute. We believe this proposal, which does not reflect the official position of this Agency, is a separate issue and wish to go on record as opposing any suggestion that a National Intelligence Institute supplant the Agency's Office of Training. The Committee's

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charter should be to evaluate the merits of the possible centralization and enhancement of intelligence training common to the Intelligence Community agencies. It should not deal with training programs designed to serve the unique needs of individual agencies.

5. In sum, while we endorse the concept of a more orderly and possibly centralized approach to a Community-wide intelligence training and education program, there are practical issues which must be recognized and considered which could impact on the feasibility and costs of such a program. It is largely for these reasons that we believe the thrust of the DCID should be to obtain a set of proposals rather than to imply acceptance of the concept with concurrent implicit suggestion that implementing actions be developed before the concept is fully examined and evaluated.

7s/ E. H. Knoche

E. H. Knoche
Deputy Director of Central Intelligence

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